The year of 2013 was our 9th year of operating the new jail. The amount of direct payments from inmate boarders for the year was $4,490,288.00. This is slightly down from last year, but approximately the same level as 2009. Our average daily population for the year was 366 inmates, a decreased from 432 in 2013 with a monthly break down as follows:

- January: 384.10
- February: 394.50
- March: 384.16
- April: 393.80
- May: 384.03
- June: 368.87
- July: 348.65
- August: 351.03
- September: 352.67
- October: 353.55
- November: 350.33
- December: 333.03
We booked 4,621 people in 2013 (slightly higher than the 4,355 people in 2012) which included 3,729 males and 892 females. Of those, 1,716 were inmates held for Strafford County; 1,380 were pre-trial, and 336 were sentenced.

There were 262 females held for the following facilities:

- N.H. State Prison: 116
- Rockingham County: 88
- Hillsborough County: 3
- Carroll County: 3
- Merrimack County: 4
- Federal Bureau of Prisons: 48

There were 986 males incarcerated for the following facilities:

- NH State Prison: 135
- Rockingham County: 70
- Hillsborough County: 16
- Belknap County: 2
- Carroll County: 13
- Merrimack County: 13
- Federal Bureau of Prisons: 737

We currently have contracts to house inmates for Immigration and Customs Enforcement, the U.S. Marshals Service, New Hampshire State Prison for Women and Rockingham County. We also exchange inmates with other counties as needed to keep co-defendants separate or eliminate other conflicts of interest.

I am again pleased to announce that all Strafford County Correctional Officers completed the required annual 30 hours of training necessary to maintain their certification.

This was a year of transition and growth for the facilities Training Department, due to the dedication and leadership of training supervisor Sergeant Hayden. The career ladder program now includes the recent promotions of two Field Training Officers, three Booking Officers, and one Central Control Officer. Six new members were added to the facility Special Reaction Team, with Corporal Adam Rivera and FTO Brent Chapple assuming team leadership positions. Shift Supervisors have collectively taken a more active role in the hiring process by assisting Sergeant Hayden with initial interviews.

The facility orientation conducted for newly hired correctional officers has been incredibly successful due to facility staff, and members of several other county programs, taking a genuine interest in fostering staff development from day one. Every Field
Training Officer is now assisting with orientation by instructing a class and introducing themselves to new staff prior to the start of on the job training.

Several staff members have stepped up to instruct at the New Hampshire Association of Counties Correctional Academy. We have had a total of eight officers attend and graduate from the Academy this year, with Officer Kerrie Hasty receiving the title of honor graduate for her class. Officer Hasty returned to the following academy graduation as a guest of honor to present a speech to the newly certified officer cadets.

The training program introduced new programs to supervisors and staff alike this year to include our new time management system, Offender Management System capabilities, and a completely new Cultural Diversity and Awareness presented in conjunction with the Department of Justice. Other updated training programs included our Cell and Body Search, Officer Professionalism, Stress Management, Anatomy of a Setup, Use of Force, and Prison Rape Elimination Act (PREA) programs, many of which were developed and presented by new instructors from our supervisory and career ladder staff.

Our greatest and most effective tool continues to be our staff’s excellent interpersonal communication skills. The ability to communicate clearly and professionally with inmates is paramount in keeping with our direct supervision philosophy.

Probably the greatest step toward the future for training has been the growth of the relationship and sharing of resources between the Department of Corrections and our Medical Department and Sheriff’s Office. Nursing staff have taken much more interest to participate in applicable correctional courses and attending joint training. I attribute this positive change in culture directly to the leadership of Medical Administrator Tracy Warren. We have also developed an excellent relationship with our Sheriff’s Office, and it is important for us to recognize Sheriff David Dubois and Deputy Roland Morin in particular for their dedication to the continued success of our training program.

### 2013 Promotions and Recognitions:

**Field Training Officer:**
- Officer Joshua Brown
- Officer Dennis Daniels

**Booking Officer:**
- Officer Joseph Darko-Mensah
- Officer Michael Garcia
- Officer Gillaen Nadeau

**Central Control Officer:**
- Officer Tina Kothman
Selected SRT Officers: Corporal Robert Farrell
                  Officer Kevin Bowdridge
                  Officer Ryan Bubar
                  Officer Joseph Darko-Mensah
                  Officer Terry Locke
                  Officer Michael Peterson

SRT Team Leaders: Officer Brent Chapple
                  Corporal Adam Rivera

NHAC Correctional Academy
  Graduates: Officer Kyle Chadbourne
              Officer Laura Drew
              Officer Kerrie Hasty
              Officer Craig Kimball
              Officer Brittany LaPanne
              Officer David LaPanne
              Officer Peter Njue
              Officer Brian Veit

72nd NHAC Correctional Academy
  Honor Graduate: Officer Kerrie Hasty

We held our annual Employee Recognition Banquet in May of 2013. The following employees received recognition for their achievements in 2012:

Life-Saving Award:

Sergeant Robert Hayden
Corporal Kevin Bowdridge
Officer Ryan Bubar
Officer Michael Clancy
Officer John Angis
Officer Brittany LaPanne
Nurse Nicole Downing

Corporal Gary Cormier
Corporal Kevin Boucher
Officer Robert Metcalf
Officer Richard South
Officer Lori Spagnola
Officer Travis Corriveau
Officer Brian Stice

Food Services Employee of the Year: Bernard Mallon

Medical Department Employee of Year: Tera Libby

Community Corrections Administrative
  Support Employee of the Year: Denise Morin
Rookie of the Year: Officer Craig Kimball
Officer of the Year 1st Shift: Officer Lori Spagnola
Officer of the Year 2nd Shift: Officer Kerrie Hasty
Officer of the Year 3rd Shift: Officer Gillaen Nadeau
Supervisor of the Year Award: Sergeant Robert Hayden
Community Corrections Supervisor of the Year: Officer Carrie Lover
Community Corrections Employee of the Year: Officer Alex Casale
Employee of the Year Award: Lieutenant Gwen Weisgarber

We continued to conduct facility tours for students from Spaulding, Portsmouth, Farmington, Nute, Dover, Oyster River Cooperative, and St. Thomas High Schools. Other guests included Explorers, Leadership Seacoast, City Year NH, Dover Citizen’s Academy, and UNH Citizen’s Academy.

As part of our boarding contract, we have yearly inspections conducted by The U.S. Department of Homeland Security, Immigration and Customs Enforcement Office, the Federal Bureau of Prisons and the United States Marshal’s Service; not only did we do very well on the inspections, all of the agencies were very complimentary on both our staff and facility.

Our officers continue to be the glue that holds the facility together; their dedication and commitment are truly inspiring and it is wonderful to have such a talented and professional group of people to rely upon.

Apart from the amazing work the officers and support staff do for the jail, we could not be successful without the support and diligence of the Board of County Commissioners. The Commissioners have always been very supportive of the jail staff and remind us on a regular basis that the jobs we do are important. Their vision guides us towards the future in a way that is evident by our current success. They also show support for the officers and support staff by personally congratulating each recipient at our awards banquet, which they always attend.

As it is every year, budget issues will continue to be a challenge, but I have every confidence we will meet and exceed expectations. I am anticipating that we will continue
to help the taxpayers of this county by stressing reduction of criminal behavior beyond the doors of this institution in our efforts to reintegrate those that have been separated from society.

Respectfully Submitted,

Bruce Pelkie

Bruce Pelkie, Superintendent

2013 HOC PROGRAMS REPORTS

Educational Programs

Education: GED preparation and Adult Basic Education. Dover Adult Learning Center provided GED and Adult Educational classes three days each week for a total of 19 instructional hours per week. A total of 203 inmates were enrolled in GED/Adult Basic Education classes in 2013.

GED Exam: 45 inmates were administered the GED exam. 32 passed all sections of the exam and were awarded the GED diploma while at SCDOC.

Special Education: Special Education was offered at SCDOC. Coded students are referred to a tutor who contracts with the local school districts to provide services to incarcerated special education students.

ESOL: 2 weekly classes of English as a Second Language were offered to inmates with language barriers.

Volunteer Tutors: 4 volunteer tutors worked in the facility in 2013, providing a combined average of approximately 8 tutoring hours a week.

Enrichment Programs: Four enrichment programs each week were offered to inmates: Topics included: Writing and Poetry, Sociology, Social History, Psychology and Personal Development.

Therapeutic Community Program / Women’s Recovery Program

SCDOC offers an intensive 90 day drug treatment program. Offenders enrolled in these programs are segregated from the general jail population and adhere to a strict schedule and multitude of recovery programs. Two programs are run, one for men and one for women.
106 individuals were enrolled in the Men’s or Women’s Therapeutic Community programs in 2013.
84 individuals successfully completed all requirements of the program
18 individuals failed the program
4 individuals dropped out of the program at their own request

**Substance Abuse / Behavioral Programs**

**Drug and Alcohol Education:** SCDOC provided weekly drug and alcohol education groups to each housing area in the jail.

**Alcoholics Anonymous and Narcotics Anonymous:** AA groups for both male and female inmates were held weekly for each housing unit and daily for the TC units, this past year. NA groups were held bi-weekly.

**Anger Management Training and Life Skills Classes:** SCDOC provided 6 anger management classes and 4 life skills classes per week.

**Parenting Classes:** Three Parenting classes were offered on a weekly basis. One class for female inmates, and 2 classes for male inmates.

**Ending the Violence Program:** Two sessions of domestic violence batterer’s intervention were offered per week in 2013

**Thinking for A Change:** Two weekly sessions of this program that highlights better decision making were offered to general population inmates

**Victim Impact Seminar:** This class was offered to female inmates on a weekly basis.

**Take Back Your Life:** Advocates from A Safe Place and Sexual Assault Support Services conducted a weekly support group for victims of domestic violence.

**Positive Options Program:** This program offers individual modules of anger management, attitude adjustment and life skills classes. A program counselor and volunteer provided individual service to 10 inmates weekly.

**Yoga:** Two one hour classes were offered weekly.

**School Tours:** School tours were offered on a regular basis. Students from Rochester, Dover, Farmington, Milton, Oyster River, Portsmouth and Somersworth high schools all toured the jail, as did students from Great Bay College and UNH. Several at-risk and
alternative schools also toured the jail. Civic groups such as the Citizen's Police Academy and Seacoast Leadership also toured the jail.

**Vocational Services**

**Pre-Employment Program (PEPP):** This program teaches inmates job search skills, helps them to prepare resumes and job applications and teaches job interview skills. 5 classes per week were held per week in 2013.

**Computer Classes:** Dover Adult Learning center provided computer classes at SCDOC. 4 basic and 2 advanced classes were offered weekly.

**Career Workshop:** A volunteer facilitated two sessions per week of job and college preparation planning skills for jail and Community Corrections inmates.

**Internships**

SCDOC hosted 4 interns from the University of New Hampshire in 2013. Student interns were from the Justice Studies Program and Psychology Programs. During the academic year each of these interns provided approximately 15 weekly hours of service. Duties included: Assistance with educational programs, assisting with discharge plans, observing in the TC units and administrative support.

**Inmate Services:**

**Library:** The programs department solicited and managed donations of more than 8,000 books in 2013. Currently there are more than 11,000 titles in the library.

**Law Library:** 4 Law library computer stations containing NH State, Federal and Immigration Laws were provided for inmate use.

**Case Management / Discharge Planning:** Case management services to assist inmates with discharge planning, linkages with community resources, admissions into substance abuse treatment and transitional housing programs as well as other transitional needs are offered to all inmates upon request.

**Work Release Program**

33 Inmates were granted work release in 2013.
17 Completed work release and were discharged to Community Corrections
10 Completed work release and discharged time served
3 Suspended for various reasons
1 Fired from job
2 Granted day release for child care

- 52% of participants were discharged early to Community Corrections programs
- 91% were successful on work release and used the program as a transition back to the community

Results charted below:

**Spiritual Services**

A variety of Spiritual Programs were held at SCDOC in 2013:

**Sunday Service:** Weekly Catholic group that meets on Sunday for the female inmates:

**Sunday Bible Study:** Weekly group for female inmates

**Monday Night Bible Study:** Bible study conducted for special population inmates

**Catholic Services:** Weekly Catholic program offered to females and to male general population units.

**Bible Study and Music Ministry:** Program for male general population that includes bible study and spiritual music.

**Catholic Counseling:** Four volunteers currently offer individual Catholic counseling to inmates.

**Buddhist Meditation:** Two volunteers facilitated a meditation program for two units.
Spiritual Care Advisory Board: This board made up of local spiritual leaders meet monthly to review spiritual service applications, and to ensure that best practices for spiritual care are being followed by spiritual service volunteers.

Clergy Visits: Ordained clergy from various faiths ministered to inmates upon request from the inmates.

Respectfully submitted,

Jake Collins

Jake Collins, Assistant Superintendent
This year, the Strafford County Jail Industries program employed and trained 56 inmates for a total of 13,543 hours. An additional 74 inmates were employed in our laundry department for a total of 12,032 hours. Inmates were taught many important vocational skills, to include, hand soldering, product assembly, product inspection, packaging, heat sealing, commercial sewing, and laundry operations.

The extensive training and experience that our inmates receive during their employment gave them the skills needed to excel in today’s job market. Post release services include the securing of Social Security cards as a very important ID, as well as reference and job placement assistance whenever possible.

Jail Industries continues to maintain its ISO 9001:2008 certification, as well as full compliance with the Bureau of Justice certification for our private sector partnership.

Jail Industries Gross Earnings for 2013 by customer

<table>
<thead>
<tr>
<th>Company</th>
<th>Earnings</th>
</tr>
</thead>
<tbody>
<tr>
<td>Airmar Technologies</td>
<td>$32,198.83</td>
</tr>
<tr>
<td>Ashby Cross</td>
<td>$293.75</td>
</tr>
<tr>
<td>Cocheco Valley</td>
<td>$4,875.90</td>
</tr>
<tr>
<td>Diacom Corp.</td>
<td>$17,876.53</td>
</tr>
<tr>
<td>Seacoast Hospice</td>
<td>$4,837.98</td>
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<tr>
<td>Rest Easy</td>
<td>$896.00</td>
</tr>
<tr>
<td>Sgt. Knots</td>
<td>$19,812.77</td>
</tr>
<tr>
<td>Sulzer Mixpac USA</td>
<td>$30,898.01</td>
</tr>
<tr>
<td>Warner Power</td>
<td>$12,085.84</td>
</tr>
</tbody>
</table>

The program grossed $113,775.61 in 2013, as well as provided laundry services for the Jail and Rest home.

With the addition of a new customer Ashby Cross to our list of private partners in December of 2013, and the forecast of increased business from two of our existing companies, we are looking forward to training more inmates, and increasing our earnings in 2014.

Respectfully Submitted,

Rodney Smith   Marilyn Allen
Rodney, Smith  Marilyn Allen
Jail Industry Director  Former Jail Industry Director, Retired
The Family Reception Center, now in its’ 12th year of operation, continues to be self-sufficient through inmate picture taking, individual donations, and the Bishop’s Charitable Assistance Fund. These funds were to:

- Expand our activities and enhance family visits during the Holidays of Easter, Fourth of July, Halloween, Thanksgiving, and Christmas.
- Purchase hats and mittens, which were given to children during the cold winter months. Many were also purchased for us by our individual supporters of the program as well.
- Provide refreshments to families before and after they visit their loved ones.
- Publish a family and inmate newsletter, as well as a visitor’s handbook so that through communication, families and inmates learn what is going on at our facility.
- Provide caring and knowledgeable persons and relevant materials that will provide families and loved ones with helpful information and resources to improve the situation family’s face through incarceration of their loved ones.

Based on our continued data collection, we are indeed lessening the stress on families. Updated data shows that we continue to have approximately 3,200 positive family contacts over a given year. Our mission and goals remain the same:

- To provide a comfortable, trusting, and supportive environment where families and friends may come before or after a visit to receive validation, support, and resources that may lessen the negative impact experienced through incarceration.
- To provide a setting where people experiencing incarceration of a loved one may come to receive support from others experiencing or have experienced the same situations.
- To provide a more positive and comfortable setting for children wishing to visit.

Families continue to express how much they appreciate the Family Reception Center, and how unique it is compared to other sites they have visited.

The Family Reception Center presented its first annual “Reception Officer of the Year” award to Officer Mark Warren. This award will be made on an annual basis, selecting a reception desk officer for their outstanding performance and professional service.

Respectfully Submitted,

Rodney Smith
FRC Coordinator

Marilyn Allen
FRC Coordinator and founder, Retired
The Community Corrections Program is composed of several programs, all united under the same mission. We work with the criminal justice system to create a safe community. We provide the Courts with accurate information and offer viable, cost effective pre-trial and sentencing options through a balance of enforcement and treatment strategies, while holding the offenders accountable and affording them the opportunity to become productive, law-abiding citizens. Community Corrections monitors pre-trial release and pre-trial diversion cases. We assess, supervise, and provide the necessary services for defendants. We collaborate with the criminal justice community to assist in pre-trial release decisions, promote community safety, and ensure the return to court, while using the least restrictive environment necessary. To complement these programs, Community Corrections also assesses sentenced offenders housed at the Strafford County Department of Corrections and, if possible, diverts them to intensive community-based supervision, while providing individualized treatment plans. This helps transition them into being productive community members, thereby helping to reduce future criminal acts while promoting a safer community.

Pretrial Assessments:

Strafford County Community Corrections completes assessments on all defendants booked into the Strafford County House of Corrections. The interview or assessments takes place as soon as possible, and is the first step in preparing the defendants’ assessment for court. The intake coordinator then uses the information gathered as a foundation to assist them when completing the report for the court. Typically the assessment contains criminal history, pending charges, address history, employment history, education, dependents, and community ties.

This assessment is given to the Judge, to aide in making an informed decision when determining if bail supervision is necessary. The assessment is available for use during the defendant’s arraignment, probable cause hearings, and bail hearings.

In 2013 Community Corrections completed 491 assessments on defendants booked into the jail. Some interesting facts about 2013 Assessments:

- 19% of the defendants interviewed were found not acceptable
- 22% of the defendants interviewed are charged with a domestic violence crime.
- 43% are charged with misconducts. (Violation of Probation, Breach of Bail, or failure to appear)
- 33% of the defendants interviewed are charged with a felony.
- 38% of the defendants interviewed were arrested by Rochester PD.
- 29% of the defendants interviewed are unemployed.
Pretrial Supervision:

All defendants on Strafford County Community Corrections Pretrial Supervision must comply with a standard set of conditions that we tailor to the needs of the individual client. The court may also order specific conditions for the defendants to follow. Examples of standard conditions are:

- Checking in by telephone daily
- Reporting to our office at the discretion of the defendants Case Manager
- Refrain from the use of excessive alcohol
- Submit to mandatory random and scheduled drug testing
- Adhere to a curfew
- Electronic monitoring to include GPS or the use of remote alcohol monitoring
- Court ordered no contacts
- Notification of all changes to telephone numbers, address, and employment
- Notify the staff of any contact with Law Enforcement
- Refrain from the use of any alcohol
- Refrain from possessing firearms
- House checks to ensure compliance and verify address and living situation
- Travel Restrictions

Community Corrections completed 207 total intakes. Of the clients placed with Pretrial Supervision, 26% were ordered from Dover District Court and 50% from Rochester District Court. Of the 203 cases that were closed in 2013, 77% of the clients successfully completed and did not have a violation that caused termination from the program. Most importantly, 99% of the clients appeared at their respective court dates. Of the violations we had, these are some of the common violations:

- 13% had alcohol violations
- 55% had positive drug tests
- 13% picked up new charges
- 11% absconded supervision

We did see an increase in the amount of time defendants were on supervision in 2013 for both misdemeanor and felony level charges.

Average Length on Program

![Graph showing average length on program for violation, misdemeanor, and felony cases from 2008 to 2013.]

Trends of 2013 Pretrial Supervision:

- 85% of the defendants being supervised are male.
- 37% of the defendants are unemployed.
- 22% of the defendants have no GED or High School Diploma.
- 23% of the defendants have misdemeanor Domestic Violence related charges.
- $35,977 worth of fees were collected.
- 5,238 days of community service were completed.
- 14 clients were Veterans.
- 78% of our drug tests completed were random drug tests.
Community Corrections has two post-trial programs. The first is Administrative Home Confinement (AHC). This is a court ordered program where the defendant typically spends some time in jail and the remainder at home and is supervised in the community.

The second program is the Step-Down Program. The idea behind this program is to encourage continued life improvements for inmates as they transition from life within the jail facility back into the community. This is accomplished by taking inmates incarcerated in the HOC who are of good behavior and attending programs. Community Corrections then files a motion on the defendant’s behalf with the court. If granted, the inmate is released into the community under the supervision of Community Corrections.

Community Corrections will complete an assessment on the sentenced inmates in the jail to see if they are appropriate for either of these programs. In 2013 Community Corrections completed 73 assessments on inmates who were incarcerated at the HOC and we had a total of 80 intakes. We also had a success rate of 88%. Our most common violation was drug use at 47%.

Trends of 2013 Post Trial Supervision:

- 87% of the defendants are male
- 17% of the defendants are charged with a motor vehicle related offense
- The average defendant is on supervision for 164 days
- $56,292 worth of fees were collected

Pretrial Diversion:

The Pretrial Diversion Program in collaboration with the Strafford County Attorney’s Office had 27 intakes and assisted in collecting $17,777 in restitution. The Diversion Program has been created for people who have had no prior criminal dealings with the criminal justice system and who the County Attorney’s Office does not anticipate returning to the system. We had 8 clients not complete the program this year due to new charges that were brought up against them or failing to comply with the diversion agreement.

Employability Program:

The Employability Program was established in 2009 brings together Community Corrections and the Division of Child Support Services (Division) in a partnership that will assist delinquent obligors to come into compliance with their child support order and help prevent civil incarceration to the Strafford County HOC. This program is the first in the State of New Hampshire and shows one more time how Strafford County stays on the cutting edge and has a seamless approach to corrections and the judicial process. In 2013, we had 12 new intakes. We assisted in collecting over $16,305 worth of child support
through our office. This does not include direct payment to the Division or garnishments that are established.

We average 43 clients on this program. If this program was not available, most of these individuals would have ended up in jail. The participant would not have been able to pay any child support or do job searching to gain employment. More importantly, since the program started, we have been able to collect over $350,000 in child support, according to DHHS Child Support Division.

Strafford County Community Corrections would like to acknowledge and gratefully thank the Strafford County Superior Court, Circuit Court and Family Court Judges, the County Attorney’s Office, Local Prosecutors and Defense Attorneys, The New Hampshire Public Defenders Office, Local Police Departments and the Strafford County House of Corrections for their continued support. We would also like to thank the Strafford County Board of Commissioners and the County Administrator, Ray Bower for their continued support and innovative guidance.

Strafford County’s Pretrial and Post Trial team members who exhibited dedication and professionalism in 2013:

*William Britton, Senior Case Manager
*Jon Forcier, Pretrial Supervision Officer
*Sid Bird, Pretrial Supervision Officer
*Jamie Bennett, Pretrial Supervision Officer
*Joseph Devine, Community Corrections Director
*Carrie Lover Conway, Criminal Justice Programming Coordinator

Respectfully Submitted,

Joseph R. Devine, Jr.
Joseph R. Devine, Director
In 2013 the Alternative Sentencing Programs in Strafford County experienced continued growth and programmatic enhancements. By rehabilitating and supervising offenders in the community, we save taxpayer money while maintaining public safety, thus decreasing victims, and returning offenders back into the community as law abiding citizens. The Alternative Sentencing Programs co-exist in this County as part of an overall philosophy shift to supervise and rehabilitate offenders in the community with help from the entire-County infrastructure. Without any piece of this infrastructure, these programs would not be able to operate as efficiently or as successfully as they do. This infrastructure includes; Strafford County Community Corrections, including the Community Work Program, the NH Public Defenders-Dover office, the County Attorneys’ office, the Strafford County Department of Corrections, including the Therapeutic Community, the Strafford County Sheriff’s Department, Southeastern NH Services, NH Department of Corrections Probation/Parole, and the Strafford County Superior Court, Rochester and Dover Circuit Courts and the Family Court Division. Of course, County-alternative sentencing programs require local government support and without this support from the Strafford County Commissioners, Chairman George Maglaras, Robert Watson, and Leo Lessard, these programs would not exist. The leadership from County Administrator Raymond Bower has been crucial over the past year as he provides the initiative and support we have needed to grow. In 2014 we will continue to seek the enhancement of our County Criminal Justice Programming and the infrastructure that supports these programs.

The Strafford County Adult Drug Treatment Court: Following a year-long pilot program, the Drug Court commenced full-operations on January 19, 2006 after securing a Department of Justice grant for 3 years and was the first adult drug court in New Hampshire. The Drug Court is a specialty court program that connects felony and misdemeanor-level, substance-abusing offenders and NH State Prison Parolees who meet the same criteria, sentenced out of Strafford County Superior Court, to an integrated system of intensive alcohol and drug treatment in the community, combined with case management, community monitoring, strict court supervision and progressive incentives and sanctions. By linking participants to treatment services, the program aims to address offenders' addiction issues that led to criminal behavior, thereby reducing recidivism, and protecting public safety. The Drug Court is designed to be a 12 to 18 month felony-level, and a 6 to 12 month misdemeanor-level, alternative sentencing program, divided into three phases, and followed by one year of probation. The Drug Court utilizes such programs as the Work Program, Therapeutic Community, Transitional Housing, and Re-Entry Clinicians to help support sanctioning and clinical interventions. Over the past year, the Drug Court held steady with an average enrollment of 50 participants and an average
of 18 to 19 graduates from the program each year. Since 2009, Strafford County has participated in a state-wide drug court meeting where all of the drug courts from New Hampshire discuss successes and challenges, while reviewing best practice models. A background check of all our graduates and terminated participants found the graduates’ recidivism rates over the past 5 years for a new criminal charge is 10%, while the recidivism of the terminated drug court participant was 57%. This data was collected in 2011 and included everyone that began the program on January 19, 2006 and forward. The study was performed in 2010 and concluded almost the exact same recidivism rates. In 2012, Strafford County Adult Drug Treatment Court graduated its 100th participant since inception in 2006, and ended 2013 with 115 total program graduates and maintained a head count above 55 participants in all of 2013. For more information regarding the Drug Treatment Court please contact: Alex Casale, Director @ 516-7193 or Carrie Lover Conway, Coordinator @ 516-7195.

**Strafford County Community Corrections Mental Health Pre-Trial and Post-Trial Supervision:** Strafford County Pre-trial Mental Health Supervision provides case management and supervision of defendants, who have been diagnosed with a mental illness, while residing in the community and awaiting trial. Through case management and supervision, the defendant is assisted to obtain and maintain appropriate mental health services and access medications to ensure stability and while in the community. Defendants are released from jail without (in most cases) having to post cash bail. Supervision consists of daily/weekly phone and/or office check-ins, case management, voluntary referrals to services, medication checks, drug screens, and mental health compliance. In 2013, The Pre-trial Mental Health Supervision program averaged 54 clients at any given time and had a total of 185 total intakes. Strafford County Post-Trial Mental Health Supervision offers community based supervision to inmates of the Strafford County Jail. The Administrative Home Confinement program is a court ordered program in which inmates are found eligible for release once sentenced from court. The Step-down Program is a jail program that provides incentives for inmates who exhibit good behavior and willingness to participate in appropriate rehabilitative programs while incarcerated. All inmates released into the community are required to wear a GPS tracking device and/or a Sobrietor. Program participants with mental illnesses are required to continue medications and mental health treatment in the community as part of conditioned release. In 2013, Mental Health Post Trial-supervised on average 10 inmates in the community and had a total of 33 intakes for the year. For more information regarding the Mental Health Court, please contact Blair Rowlett, Director @ 516-5182 or Carrie Lover Conway, Coordinator @ 516-7195.

**Strafford County Rochester Circuit Court Mental Health Court Pilot Program:** This alternative sentencing program commenced operations in June 2007. The Mental Health Court provides court supervision and treatment services to mentally ill defendants to promote engagement in treatment, improve quality of life, decrease recidivism and
increase community safety and awareness of mental health issues. The Mental Health Court is a 3-phase specialty court program designed for adults who have one or more misdemeanor-level and/or felony-level offenses and who are eligible for mental health treatment. The Mental Health Court involves frequent court appearances, as well as individualized treatment planning and case management. This program also awards incentives for healthy, appropriate behavior and imposes sanctions for negative behavior. The Strafford County Community Corrections program (SCCCP) has made great strides in identifying and releasing clients with Mental Health issues. In coordination with Strafford County Judges and the local mental health center, SCCC has helped develop bail language that compels defendants to get mental health treatment as a condition of their bail. The continuity of supervision that is provided from Pre-trial to Post-trial is a major factor in the referral and success of the program. The program is used in lieu of a jail sentence. Majority of successful completions result in convictions being vacated. The Mental Health Court team consists of Judge Ashley, Thomas Velardi, Carrie Lover, Blair Rowlett, Sarah Landres, Judi Rogers, and Elizabeth Solof. In 2013, the Mental Health Court had 15 intakes and graduated 6 participants. The Mental Health Court was an outgrowth from the Strafford County Mental Health Council. In 2007, the Council also began a Crisis Intervention Team which includes staff from the Rochester and Dover Police Departments, Community Partners and NAMI-NH. In 2008 this team became certified as a Crisis Intervention Team who responds to mental health-related police calls to ensure a more systematic, sensitive approach to persons with mental health issues. For more information regarding the Mental Health Court, please contact Blair Rowlett, Director @ 516-5182 or Carrie Lover Conway, Coordinator @ 516-7195.

The Strafford County Habitual Offender Academy Program: After the NH Department of Corrections eliminated funding for the “traditional state wide “Academy Program in 2009, the Strafford County Attorney’s Office identified a need for the continuation of such programming for an identified Habitual Offender (HO) population. The primary goal of the Habitual Offender Program is to help persons with a Habitual Offender charge, work towards getting their driver's license back. This process entails guiding participants through the Department of Motor Vehicles. Those who participate in the program are also on Administrative Home Confinement through Strafford County Community Corrections Program. There are two tracks to the HO Program; one track for those who do not have any substance abuse issues and one track for those that do have substance abuse issues. Those who have a history with substance abuse are required to participate in counseling and self-help meetings as determined by a drug and alcohol evaluation. All those who participate in the Habitual Offender Program, regardless of the track, are required to attend the Life Skills group that the program runs. All participants are required to complete 150 hours of community service, call in for nightly curfew checks, and maintain a full time job or full time schooling. In 2013, the Habitual Offender Academy Program had 11 referrals with an average daily headcount of 6 participants. For more information
**Specialized Transitional Housing Program:** Strafford County Specialized Transitional Housing Program opened its doors on November 16, 2009, piloting a 12 bed residence for males. Strafford County received a federal grant from the Department of Justice that provided grant funding through March 2012. In 2013, we have expanded our number of male beds to 20 and have added a female transitional housing area as well that can house up to 8 females. We have also enhanced current staffing patterns to meet the needs of the occupancy increase. The focus of the Housing Program is to reduce the recidivism rate of the jail and prevent more county residents from being victims of crimes. Strafford County recognizes the importance of providing a smooth transition from the House of Corrections back into the community. Some of the road blocks those individuals face exiting the House of Corrections are homelessness and lack of structure. The purpose of the Housing Program is to provide those individuals with a residence for up to 90 days which allows them the ample time to find employment and a stable living environment. Individuals who will be considered eligible for the program will have completed extensive programming inside the House of Corrections and will complete the screening process for the program. Residents are considered “outmates” of the House of Corrections and will have to follow strict rules in order to reside there. Residents will be subject to curfews, mandated to attend in house programming, and will be expected to complete job searches every day. In 2013, Transitional Housing completed 190 intakes and housed 96 male residents and 26 female residents, with an average length of stay of 54 days. For more information regarding the Specialized Transitional Housing Program, please contact Thomas Herzig @516-7198 or Carrie Lover Conway, Coordinator @ 516-7195.

**Re-Entry Clinicians:** Strafford County was awarded a 1 year grant in the amount of $160,730 through The Second Chance Act Federal Grant Program through September, 2011. Strafford County was invited to extend this grant through 2014 and received $500,000 in funds. This grant has allowed Strafford County Community Corrections to hire 2 full time Re-Entry Clinicians along with other ancillary services to benefit re-entry. The Second Chance Act of 2007 provides a comprehensive response to the increasing number of people who are released from prison and jail into communities and the subsequent challenges communities face as offenders attempt to reintegrate into society. A combination of trends in sentencing, incarceration, and post-release supervision has brought prisoner reentry to the forefront of discussion among policy makers, practitioners, and researchers. Without consistent support systems, access to resources, and positive intervention, a newly released offender is at risk to return to a life of crime therefore creating more victims of crime in our local community. A national average suggests a drug court participant commits 105 crimes before entering the program. Re-entry and transitional services allows for additional resources to be dedicated to prisoner/community integration, thus de-creasing the potential number of victims.
associated with criminal activity. Further, many offenders have substance abuse or mental health problems that require immediate and persistent attention. Through this grant award, Strafford County will continue to build upon its overall therapeutic approach towards public safety and offender-community reintegration. *For more information regarding Re-Entry, please contact Thomas Herzig @516-7198, or Christine McKenna, Re-Entry Specialists @ 516-7191 or Carrie Lover Conway, Coordinator @ 516-7195.*

Strafford County’s Alternative Sentencing/Supervision Programs and Specialty Courts team members who exhibited dedication and professionalism in 2013:

*Alex Casale, Drug Court Program Director  
*Jamie Bennett, Drug Court Senior Case Manager and Pre Trial Supervision Officer  
*Christopher Gowell Specialty Courts Case Manager and Pre Trial Supervision Officer  
*Blair Rowlett, Mental Health Programs Director  
*Amanda Vachon, Mental Health Programs Senior Case Manager  
Tom Herzig, Transitional Housing Director, Reentry Clinician  
*Christine McKenna, Reentry Clinician  
*Adam Dionne, Transitional Housing Case Manager  
*Zachary Tuttle, Transitional Housing Case Manager  
*Melissa Schott, Transitional Housing Case Manager  
*Heather Bragdon, Transitional Housing Case Manager  
*Carrie Lover Conway, Criminal Justice Programming Coordinator  
*Elizabeth Solof, Community Partners Mental Health Liaison

Respectfully submitted,

Carrie Lover

Carrie Lover, MSW, Corrections Officer  
Strafford County Criminal Justice Programming Coordinator